

STATE OF MAINE
DIRIGO HEALTH AGENCY

RE: DETERMINATION OF)
AGGREGATE MEASURABLE)
COST SAVING FOR THE FOURTH)
ASSESSMENT YEAR (2009))

MAINE CHAMBER EXHIBIT # 9

System Name	Fiscal Year	Total Operating Revenue	Total operating expenses	fy adj tot	fy adj toe	fy adj inc	fy adj opmtrg	baseline	SOP	Reason for
BlueHill	2001	20,516	19,858	20,516	19,858	658		3.207%		
BlueHill	2002	19,813	21,455	19,813	21,455	(1,642)		-9.392%		
BlueHill	2003	20,854	22,570	20,854	22,570	(1,716)		-8.229%	-0.048043714	
BlueHill	2004	21,854	22,314	21,854	22,314	(460)		-2.105%		(590)
BRDG	2001	18,198	17,492	18,198	17,492	704		3.869%		
BRDG	2002	18,822	18,885	18,822	18,885	157		0.834%		
BRDG	2003	21,463	20,534	21,463	20,534	929		4.328%	0.030104972	
BRDG	2004	22,854	21,789	22,854	21,789	885		3.907%		(203)
Catalis	2001	13,357	12,554	13,357	12,554	803		6.012%		
Catalis	2002	14,884	13,802	14,884	13,802	1,082		7.145%		
Catalis	2003	16,256	15,305	16,256	15,305	951		5.850%	0.063355853	
Catalis	2004	18,707	17,208	18,707	17,208	1,501		8.024%		(316)
CMHC	2001	159,784	157,348	159,784	157,348	2,436		1.525%		
CMHC	2002	178,407	169,583	178,407	169,583	8,824		4.946%		
CMHC	2003	199,405	198,499	199,405	198,499	906		0.454%	0.023083014	
CMHC	2004	230,144	225,209	230,144	225,209	4,935		2.144%		377
EMMC	2001	284,165	249,310	284,165	249,310	14,845		5.620%		
EMMC	2002	288,447	282,284	286,447	282,284	4,183		1.460%		
EMMC	2003	307,782	304,078	307,782	304,078	3,708		1.204%	0.027814035	
EMMC	2004	382,251	350,384	382,251	350,384	11,887		3.281%		(1,884)
Franklin	2001	33,706	34,248	33,706	34,248	(542)		-1.608%		
Franklin	2002	35,504	37,854	35,504	37,854	(2,350)		-6.819%		
Franklin	2003	45,408	46,484	45,408	46,484	(1,076)		-2.370%	-0.035322071	
Franklin	2004	48,570	48,720	48,570	48,720	(150)		-0.309%		(1,566)
Houlton	2001	23,023	22,868	23,023	22,868	155		0.673%		
Houlton	2002	24,195	26,411	24,195	26,411	(2,216)		-9.159%		
Houlton	2003	26,096	27,790	26,096	27,790	(1,694)		-6.491%	-0.049923645	
Houlton	2004	27,132	28,948	27,132	28,948	(1,816)		-6.693%		461
INLD	2001	27,811	28,497	27,811	28,497	(686)		-2.466%		
INLD	2002	-	-	-	-	-		-		
INLD	2003	36,443	35,374	36,443	35,374	1,069		2.933%	0.038200486	
INLD	2004	37,238	38,940	37,238	38,940	288		0.800%		1,128
Mayo	2001	23,074	21,858	23,074	21,858	1,216		5.563%		
Mayo	2002	25,400	24,404	25,400	24,404	996		3.921%		
Mayo	2003	24,032	25,085	24,032	25,085	(1,053)		-4.296%	0.019198672	
Mayo	2004	29,302	29,393	29,302	29,393	(91)		-0.307%		(2,340)
MeCoReg	2001	38,982	38,195	38,982	38,195	787		2.019%		
MeCoReg	2002	42,777	42,886	42,777	42,886	(111)		-0.259%		
MeCoReg	2003	47,382	45,769	47,382	45,769	1,613		3.404%	0.01894204	
MeCoReg	2004	50,878	49,893	50,878	49,893	985		1.983%		(221)
Mercy	2001	91,845	92,195	91,845	92,195	(350)		-0.381%		
Mercy	2002	94,284	100,282	94,284	100,282	(5,998)		-6.362%		
Mercy	2003	110,148	110,588	110,148	110,588	(440)		-0.401%	-0.024543527	
Mercy	2004	124,071	119,882	124,071	119,882	4,189		3.296%		(7,134)
MGNL Hlh	2001	198,792	195,879	198,792	195,879	2,913		1.465%		
MGNL Hlh	2002	224,438	220,230	224,438	220,230	4,208		1.875%		
MGNL Hlh	2003	241,254	238,580	241,254	238,580	2,674		1.108%	0.014828771	
MGNL Hlh	2004	259,806	252,881	259,806	252,881	6,925		2.598%		(2,895)
MidCoast	2001	58,728	53,227	58,728	53,227	5,501		9.771%		
MidCoast	2002	63,565	61,158	63,565	61,158	2,407		3.787%		
MidCoast	2003	71,954	69,833	71,954	69,833	2,121		2.948%	0.043008797	
MidCoast	2004	80,798	78,036	80,798	78,036	2,762		3.418%		713
Miles & Subs	2001	37,268	39,028	37,268	39,028	(1,760)		-4.723%		
Miles & Subs	2002	39,277	41,523	39,277	41,523	(2,246)		-5.718%		
Miles & Subs	2003	42,309	43,332	42,309	43,332	(1,023)		-2.418%	-0.042862783	
Miles & Subs	2004	44,973	45,839	44,973	45,839	(866)		-1.928%		(1,082)
Millinock	2001	16,219	17,380	16,219	17,380	(1,161)		-7.220%		
Millinock	2002	16,282	18,908	16,282	18,908	(2,626)		-16.271%		
Millinock	2003	16,160	18,574	16,160	18,574	(2,414)		-14.938%	-0.128097025	
Millinock	2004	18,055	19,016	18,055	19,016	(961)		-5.323%		(1,352)
MMC& sub	2001	419,646	413,083	419,646	413,083	6,563		1.594%		
MMC& sub	2002	486,188	458,344	486,188	458,344	27,844		6.073%		
MMC& sub	2003	495,877	481,885	495,877	481,885	13,992		2.841%	0.020278543	
MMC& sub	2004	521,238	504,706	521,238	504,706	16,532		3.272%		(5,882)
MidDesert	2001	17,117	18,448	17,117	18,448	(1,331)		-7.776%		
MidDesert	2002	18,239	20,708	18,239	20,708	(2,469)		-13.537%		
MidDesert	2003	22,371	25,180	22,371	25,180	(2,809)		-12.558%	-0.112897521	
MidDesert	2004	26,728	29,988	26,728	29,988	(3,260)		-12.197%		242
NoMe	2001	23,180	23,249	23,180	23,249	(69)		-0.298%		
NoMe	2002	29,785	29,530	29,785	29,530	255		0.858%		
NoMe	2003	34,454	33,248	34,454	33,248	1,206		3.500%	0.013520282	
NoMe	2004	38,424	35,759	38,424	35,759	2,665		6.938%		(2,145)
Parkview	2001	19,933	21,811	19,933	21,811	(1,878)		-8.422%		
Parkview	2002	21,196	23,887	21,196	23,887	(2,671)		-12.601%		
Parkview	2003	25,719	26,093	25,719	26,093	(374)		-1.454%	-0.078257248	
Parkview	2004	29,871	31,380	29,871	31,380	(1,509)		-5.794%		(803)
PVH	2001	13,588	13,535	13,588	13,535	53		0.391%		
PVH	2002	14,880	15,253	14,880	15,253	(373)		-2.509%		
PVH	2003	13,006	14,840	13,006	14,840	(1,834)		-14.101%	-0.058253138	
PVH	2004	15,624	15,005	15,624	15,005	619		3.982%		(1,545)
RedFairv	2001	27,408	27,080	27,408	27,080	328		1.270%		
RedFairv	2002	29,099	30,809	29,099	30,809	(1,710)		-5.879%		
RedFairv	2003	33,932	34,282	33,932	34,282	(350)		-0.973%	-0.018597730	
RedFairv	2004	36,314	35,763	36,314	35,763	551		1.517%		(1,228)
RUMF	2001	17,735	17,783	17,735	17,783	(48)		-0.271%		
RUMF	2002	19,282	19,189	19,282	19,189	93		0.482%		
RUMF	2003	21,821	20,971	21,821	20,971	850		3.895%	0.013688988	
RUMF	2004	25,105	22,782	25,105	22,782	2,323		9.333%		(1,999)
SBVY	2001	11,820	11,038	11,820	11,038	784		6.933%		
SBVY	2002	15,584	14,882	15,584	14,882	702		4.717%		
SBVY	2003	16,484	15,829	16,484	15,829	655		3.504%	0.058286593	
SBVY	2004	17,312	16,755	17,312	16,755	557		3.217%		452
SOC	2001	114,854	113,575	114,854	113,575	1,279		1.114%		
SOC	2002	123,805	121,002	123,805	121,002	2,803		2.284%		
SOC	2003	133,181	130,097	133,181	130,097	3,084		2.301%	0.018928887	
SOC	2004	138,133	139,598	138,133	139,598	(1,465)		-1.059%		4,078
St And&subs	2001	10,332	11,150	10,332	11,150	(818)		-7.917%		
St And&subs	2002	11,950	12,383	11,950	12,383	(433)		-3.586%		
St And&subs	2003	12,115	13,123	12,115	13,123	(1,008)		-8.320%	-0.085644939	
St And&subs	2004	12,972	14,809	12,972	14,809	(1,837)		-12.819%		785
StJosephs	2001	52,729	51,289	52,729	51,289	1,440		2.731%		
StJosephs	2002	59,883	57,980	59,883	57,980	1,903		3.129%		

StJosephs	2003	65,262	64,832	65,262	64,832	430	0.659%	0.021731265	
StJosephs	2004	72,451	71,126	72,451	71,126	1,325	1.829%		249
TAMC	2001	-	-	-	-	-	-	-	
TAMC	2002	59,709	59,738	59,709	59,738	(29)	-0.049%		
TAMC	2003	65,440	65,529	65,440	65,529	(89)	-0.136%	-0.000922857	
TAMC	2004	75,282	74,448	75,282	74,448	834	1.082%		(683)
Waldo	2001	28,259	28,609	28,259	28,609	(349)	-1.235%		
Waldo	2002	31,152	32,343	31,152	32,343	(1,191)	-3.823%		
Waldo	2003	34,207	35,195	34,207	35,195	(988)	-2.888%	-0.026488307	
Waldo	2004	35,634	37,122	35,634	37,122	(1,488)	-4.176%		544
Webber	2001	66,038	66,257	66,038	66,257	(2,219)	-3.360%		
Webber	2002	70,398	73,902	70,398	73,902	(3,504)	-4.977%		
Webber	2003	76,337	78,043	76,337	78,043	(2,706)	-3.545%	-0.039608029	
Webber	2004	84,417	87,174	84,417	87,174	(2,757)	-2.711%		(587)
WMHCC	2001	32,244	31,844	32,244	31,844	400	1.241%		
WMHCC	2002	34,179	35,812	34,179	35,812	(1,433)	-4.193%		
WMHCC	2003	36,549	37,345	36,549	37,345	(796)	-2.178%	-0.017099967	
WMHCC	2004	39,985	39,128	39,985	39,128	857	2.143%		(1,541)
York	2001	57,183	57,228	57,183	57,228	(45)	-0.079%		
York	2002	64,358	64,739	64,358	64,739	(381)	-0.592%		
York	2003	74,378	75,321	74,378	75,321	(943)	-1.268%	-0.000461812	
York	2004	78,437	78,179	78,437	78,179	258	0.329%		
CARY	2001	30,934	32,357						
CARY	2002	34,547	34,431						
CARY	2003	34,072	34,094						
CARY	2004	41,285	38,169						
DNET	2001	19231	18416						
DNET	2002	19570	21004						
DNET	2003	21042	20655						
DNET	2004	20980	21102						
DEAN	2001	5739	6783						
DEAN	2002	6245	7173						
DEAN	2003	6077	6971						
DEAN	2004	7027	7483						
HGGD	2001	32324	31682						
HGGD	2002	35564	35813						
HGGD	2003	40086	40051						
HGGD	2004	41444	41687						
PBMC	2001	62170.492	61207.898						
PBMC	2002	57350.43	58875.497						
PBMC	2003	62226	61898						
PBMC	2004	73279	72421						
STEV	2001	25099	23449						
STEV	2002	28283	26268						
STEV	2003	27905	27201						
STEV	2004	30969	28990						
		9,852,137	9,753,807	9,100,678	9,008,745	93,933			

Includes - Cary, Down East, C.A. Dean, H.D. Goodall, Pen Bay, Stephens 93,933

Hospital Margin Summary (Not Converted to SFY):	2001	2002	2003	2004	Totals
Total Hospital Fiscal Year (HFY) Operating Revenue	2,100,708	2,332,842	2,579,565	2,838,934	9,852,137
Total HFY Operating Expense	2,070,498	2,330,830	2,565,836	2,786,843	9,753,807
Total HFY Margin	30,208	2,011	13,729	52,291	98,329
Total HFY Margin as a Percentage	1.44%	0.08%	0.53%	1.84%	1.00%
Percentage Increase In Operating Revenues (HFY)		11.05%	10.68%	10.05%	
Percentage Increase In Operating Expenses (HFY)		12.57%	10.08%	8.91%	

System Name	Fiscal year	Total Operating Revenue	Total operating expenses	fv_adj tot	fv_adj toe	fv_adj inc	fv_adj oprmq	baseline	SOP	Reason for
BlueHill	2001	20,516	19,858	20,516	19,858	658		3.207%		
BlueHill	2002	19,613	21,455	19,613	21,455	(1,842)		-9.392%		
BlueHill	2003	20,854	22,570	20,854	22,570	(1,716)		-8.229%	-0.048043714	
BlueHill	2004	21,854	22,314	21,854	22,314	(460)		-2.105%		(590)
BRDG	2001	18,186	17,492	18,186	17,492	704		3.869%		
BRDG	2002	18,822	18,665	18,822	18,665	157		0.834%		
BRDG	2003	21,463	20,534	21,463	20,534	929		4.328%	0.030104972	
BRDG	2004	22,654	21,769	22,654	21,769	885		3.907%		(203)
Calais	2001	13,357	12,554	13,357	12,554	803		6.012%		
Calais	2002	14,884	13,802	14,884	13,802	1,082		7.145%		
Calais	2003	16,258	15,305	16,258	15,305	951		5.850%	0.063355853	
Calais	2004	18,707	17,208	18,707	17,208	1,501		8.024%		(316)
CMHC	2001	159,784	157,348	159,784	157,348	2,436		1.525%		
CMHC	2002	178,407	169,583	178,407	169,583	8,824		4.946%		
CMHC	2003	199,405	189,405	199,405	189,405	900		0.454%	0.023083014	
CMHC	2004	230,144	225,209	230,144	225,209	4,935		2.144%		377
EMMC	2001	264,165	249,310	264,165	249,310	14,845		5.620%		
EMMC	2002	286,447	282,284	286,447	282,284	4,163		1.460%		
EMMC	2003	307,782	304,076	307,782	304,076	3,706		1.204%	0.027614035	
EMMC	2004	362,251	350,364	362,251	350,364	11,887		3.281%		(1,864)
Franklin	2001	33,706	34,248	33,706	34,248	(542)		-1.608%		
Franklin	2002	35,504	37,854	35,504	37,854	(2,350)		-6.819%		
Franklin	2003	45,408	46,484	45,408	46,484	(1,076)		-2.370%	-0.035322071	
Franklin	2004	48,670	48,720	48,670	48,720	(50)		-0.309%		(1,566)
Houlton	2001	23,023	22,868	23,023	22,868	155		0.673%		
Houlton	2002	24,195	26,411	24,195	26,411	(2,216)		-9.169%		
Houlton	2003	26,096	27,790	26,096	27,790	(1,694)		-6.491%	-0.049923645	
Houlton	2004	27,132	28,948	27,132	28,948	(1,816)		-6.693%		461
INLD	2001	27,811	26,497	27,811	26,497	1,314		4.725%		
INLD	2002	-	-	-	-	-		-		
INLD	2003	36,443	35,374	36,443	35,374	1,069		2.933%	0.038290486	
INLD	2004	37,238	36,940	37,238	36,940	298		0.800%		1,128
Mayo	2001	23,074	21,658	23,074	21,658	1,416		6.137%		
Mayo	2002	25,400	24,404	25,400	24,404	996		3.921%		
Mayo	2003	24,032	25,065	24,032	25,065	(1,033)		-4.298%	0.019198872	
Mayo	2004	29,302	26,393	29,302	26,393	2,909		9.928%		(2,346)
MeCoReg	2001	38,982	38,195	38,982	38,195	787		2.019%		
MeCoReg	2002	42,777	42,666	42,777	42,666	111		0.259%		
MeCoReg	2003	47,382	45,769	47,382	45,769	1,613		3.404%	0.01894204	
MeCoReg	2004	50,878	49,693	50,878	49,693	1,185		2.329%		(221)
Mercy	2001	91,645	92,195	91,645	92,195	(550)		-0.600%		
Mercy	2002	94,284	100,282	94,284	100,282	(5,998)		-6.362%		
Mercy	2003	110,146	110,588	110,146	110,588	(442)		-0.401%	-0.024543527	
Mercy	2004	124,071	119,982	124,071	119,982	4,089		3.286%		(7,134)
MGNL Hih	2001	198,792	195,679	198,792	195,679	2,913		1.465%		
MGNL Hih	2002	224,438	220,230	224,438	220,230	4,208		1.875%		
MGNL Hih	2003	241,254	238,580	241,254	238,580	2,674		1.108%	0.014828771	
MGNL Hih	2004	259,606	252,861	259,606	252,861	6,745		2.598%		(2,895)
MidCoast	2001	56,726	53,227	56,726	53,227	3,499		6.168%		
MidCoast	2002	63,565	61,158	63,565	61,158	2,407		3.787%		
MidCoast	2003	71,954	69,833	71,954	69,833	2,121		2.948%	0.043008797	
Midcoast	2004	80,798	78,036	80,798	78,036	2,762		3.418%		713
Miles & Subs	2001	37,268	39,028	37,268	39,028	(1,760)		-4.723%		
Miles & Subs	2002	39,277	41,523	39,277	41,523	(2,246)		-5.718%		
Miles & Subs	2003	42,309	43,332	42,309	43,332	(1,023)		-2.418%	-0.042862763	
Miles & Subs	2004	44,973	45,839	44,973	45,839	(866)		-1.926%		(1,062)
Millinock	2001	16,219	17,390	16,219	17,390	(1,171)		-7.220%		
Millinock	2002	16,282	18,908	16,282	18,908	(2,646)		-16.271%		
Millinock	2003	16,160	18,574	16,160	18,574	(2,414)		-14.936%	-0.128087025	
Millinock	2004	18,055	19,016	18,055	19,016	(961)		-5.323%		(1,352)
MMC& sub	2001	419,646	413,083	419,646	413,083	6,563		1.564%		
MMC& sub	2002	466,168	456,344	466,168	456,344	9,824		1.678%		
MMC& sub	2003	495,977	481,895	495,977	481,895	14,082		2.841%	0.020278543	
MMC& sub	2004	521,238	504,706	521,238	504,706	16,532		3.172%		(5,962)
MIDesert	2001	17,117	18,448	17,117	18,448	(1,331)		-7.778%		
MIDesert	2002	18,239	20,709	18,239	20,709	(2,469)		-13.537%		
MIDesert	2003	22,371	25,180	22,371	25,180	(2,809)		-12.556%	-0.112897521	
MIDesert	2004	26,728	29,988	26,728	29,988	(3,260)		-12.197%		242
NoMe	2001	23,180	23,249	23,180	23,249	(69)		-0.298%		
NoMe	2002	29,785	29,530	29,785	29,530	255		0.856%		
NoMe	2003	34,454	33,248	34,454	33,248	1,206		3.500%	0.013529282	
NoMe	2004	38,424	35,759	38,424	35,759	2,665		6.936%		(2,145)
Parkview	2001	19,933	21,811	19,933	21,811	(1,878)		-9.422%		
Parkview	2002	21,196	23,867	21,196	23,867	(2,671)		-12.601%		
Parkview	2003	25,719	26,093	25,719	26,093	(374)		-1.454%	-0.078257248	
Parkview	2004	29,871	31,390	29,871	31,390	(1,519)		-5.794%		(603)
PVH	2001	13,566	13,535	13,566	13,535	31		0.229%		
PVH	2002	14,680	15,253	14,680	15,253	(573)		-3.903%		
PVH	2003	13,006	14,840	13,006	14,840	(1,834)		-14.101%	-0.059253138	
PVH	2004	15,624	15,005	15,624	15,005	619		3.982%		(1,545)
RedFairv	2001	27,408	27,080	27,408	27,080	348		1.270%		
RedFairv	2002	29,099	30,809	29,099	30,809	(1,710)		-5.876%		
RedFairv	2003	33,932	34,262	33,932	34,262	(330)		-0.973%	-0.018597739	
RedFairv	2004	36,314	35,763	36,314	35,763	551		1.517%		(1,226)
RUMF	2001	17,735	17,783	17,735	17,783	(48)		-0.271%		
RUMF	2002	19,282	19,189	19,282	19,189	93		0.482%		
RUMF	2003	21,821	20,971	21,821	20,971	850		3.895%	0.01388998	
RUMF	2004	25,105	22,762	25,105	22,762	2,343		9.333%		(1,989)
SBVY	2001	11,820	11,036	11,820	11,036	784		6.833%		
SBVY	2002	15,584	14,662	15,584	14,662	922		6.070%		
SBVY	2003	16,484	15,629	16,484	15,629	855		5.187%	0.058288593	
SBVY	2004	17,312	16,755	17,312	16,755	557		3.217%		452
SOC	2001	114,854	113,575	114,854	113,575	1,279		1.114%		

SOC	2002	123,805	121,002	123,805	121,002	2,803	2.284%		
SOC	2003	133,161	130,097	133,161	130,097	3,064	2.301%	0.018928667	
SOC	2004	138,133	139,596	138,133	139,596	(1,463)	-1.059%		4,078
St And&subs	2001	10,332	11,150	10,332	11,150	(818)	-7.917%		
St And&subs	2002	11,950	12,383	11,950	12,383	(413)	-3.458%		
St And&subs	2003	12,115	13,123	12,115	13,123	(1,008)	-8.320%	-0.065644939	
St And&subs	2004	12,972	14,609	12,972	14,609	(1,637)	-12.619%		785
St Josephs	2001	52,729	51,289	52,729	51,289	1,440	2.731%		
St Josephs	2002	59,883	57,990	59,883	57,990	1,873	3.129%		
St Josephs	2003	65,262	64,832	65,262	64,832	430	0.659%	0.021731265	
St Josephs	2004	72,451	71,126	72,451	71,126	1,325	1.829%		249
TAMC	2001	-	-	-	-	-	-		
TAMC	2002	59,709	59,738	59,709	59,738	(29)	-0.049%		
TAMC	2003	65,440	65,529	65,440	65,529	(89)	-0.138%	-0.000922857	
TAMC	2004	75,262	74,448	75,262	74,448	814	1.082%		(883)
Waldo	2001	28,259	28,608	28,259	28,608	(349)	-1.235%		
Waldo	2002	31,152	32,343	31,152	32,343	(1,191)	-3.823%		
Waldo	2003	34,207	35,195	34,207	35,195	(988)	-2.888%	-0.026468307	
Waldo	2004	35,634	37,122	35,634	37,122	(1,488)	-4.176%		544
Webber	2001	68,038	68,257	68,038	68,257	(2,219)	-3.360%		
Webber	2002	70,398	73,902	70,398	73,902	(3,504)	-4.977%		
Webber	2003	76,337	79,043	76,337	79,043	(2,706)	-3.545%	-0.039608029	
Webber	2004	84,417	87,174	84,417	87,174	(2,757)	-2.711%		(587)
WMHCC	2001	32,244	31,844	32,244	31,844	400	1.241%		
WMHCC	2002	34,179	35,612	34,179	35,612	(1,433)	-4.193%		
WMHCC	2003	36,549	37,345	36,549	37,345	(796)	-2.178%	-0.017099867	
WMHCC	2004	39,985	39,128	39,985	39,128	857	2.143%		(1,541)
York	2001	57,183	57,228	57,183	57,228	(45)	-0.079%		
York	2002	64,358	64,739	64,358	64,739	(381)	-0.592%		
York	2003	74,378	75,321	74,378	75,321	(943)	-1.268%	-0.006461812	
York	2004	78,437	78,179	78,437	78,179	258	0.328%		(765)
		9,100,678	9,006,745	9,100,678	9,006,745	93,933			
Missing - Cary, Down East, C.A. Dean, H.D. Goodall, Pan Bay, Stephens									93,933
									(27,794)

Hospital Margin Summary (Not Converted to SFY):					
	2001	2002	2003	2004	Totals
Total Hospital Fiscal Year (HFY) Operating Revenue	1,935,298	2,153,283	2,388,157	2,623,940	9,100,678
Total HFY Operating Expense	1,905,703	2,149,276	2,374,966	2,576,800	9,006,745
Total HFY Margin	29,595	4,007	13,191	47,140	93,933
Total HFY Margin as a Percentage	1.53%	0.18%	0.55%	1.80%	1.03%
Percentage Increase in Operating Revenues (HFY)		11.26%	10.91%	9.87%	
Percentage Increase in Operating Expenses (HFY)		12.78%	10.50%	8.50%	

Consolidated Operating Margins

	FISCAL YEARS ENDING IN 2006				FISCAL YEARS ENDING IN 2005					
	FISCAL YEAR END	TOTAL OPERATING REVENUES	TOTAL OPERATING EXPENSES	CONSOLIDATED OPERATING MARGIN %	FISCAL YEAR END	TOTAL OPERATING REVENUES	TOTAL OPERATING EXPENSES	CONSOLIDATED OPERATING MARGIN %		
Aroostook Medical Center	9/30/2006	93,198,965	92,883,149	315,816	0.3%	9/24/2005	88,849,515	87,113,071	1,736,444	2.0%
Blue Hill Memorial Hospital	3/31/2006	26,144,050	26,287,539	(143,489)	-0.5%	3/31/2005	25,481,390	26,704,827	(1,223,437)	-4.8%
Bridgton Hospital	6/30/2006	28,624,154	27,082,776	1,541,378	5.4%	6/30/2005	25,871,377	24,757,134	1,134,243	4.4%
C.A. Dean Memorial Hospital	9/30/2006	9,167,317	9,072,986	94,331	1.0%	9/24/2005	7,651,178	8,301,470	(670,292)	-8.8%
Calais Regional Hospital	12/31/2006	25,752,085	24,767,267	984,818	3.8%	12/31/2005	21,584,686	21,183,873	400,813	1.9%
Cary Medical Center	12/31/2006	40,949,431	41,117,339	(167,908)	-0.4%	12/31/2005	40,834,421	39,549,954	1,284,467	3.1%
Central Maine Medical Center	6/30/2006	216,732,016	210,888,855	5,843,161	2.7%	6/30/2005	192,087,667	186,973,117	5,114,550	2.7%
Down East Community Hospital	12/31/2006	32,875,227	30,473,557	2,377,670	7.2%	12/31/2005	28,222,242	26,626,889	1,595,353	5.7%
Eastern Maine Medical Center	9/30/2006	488,313,041	475,253,457	13,059,584	2.7%	9/24/2005	431,723,416	413,032,951	18,690,465	4.3%
Franklin Memorial Hospital	6/30/2006	62,313,340	62,296,495	16,845	0.0%	6/30/2005	60,122,200	57,793,450	2,328,750	3.9%
Goodall Hospital	5/31/2006	63,205,434	63,889,608	(684,174)	-1.1%	5/31/2005	52,242,454	56,580,451	(4,337,997)	-8.3%
Houlton Regional Hospital	9/30/2006	34,277,284	34,601,403	(324,119)	-0.9%	9/30/2005	32,192,168	31,677,599	514,569	1.6%
Inland Hospital	9/30/2006	43,280,717	44,770,501	(1,489,784)	-3.4%	9/24/2005	43,640,712	41,874,984	1,765,728	4.0%
Maine Coast Memorial Hospital	6/30/2006	66,276,050	64,986,669	1,289,381	1.9%	6/30/2005	59,699,330	58,136,486	1,562,844	2.6%
Maine Medical Center	9/30/2006	619,005,000	595,196,000	23,809,000	3.8%	9/30/2005	597,535,000	571,904,000	25,431,000	4.3%
MaineGeneral Medical Center	6/30/2006	271,337,157	262,597,410	8,739,747	3.2%	6/30/2005	246,128,927	238,176,383	7,952,544	3.2%
Mayo Regional Hospital	9/30/2006	34,693,045	33,577,728	1,115,317	3.2%	9/30/2005	34,063,147	30,639,194	3,423,953	10.1%
Mercy Hospital	12/31/2006	162,064,725	156,667,706	5,397,019	3.3%	12/31/2005	145,550,289	140,144,097	5,406,192	3.7%
Mid Coast Hospital	9/30/2006	99,928,259	93,593,439	6,334,820	6.3%	9/30/2005	90,292,870	85,204,809	5,088,061	5.6%
Miles Memorial Hospital	9/30/2006	58,983,255	55,635,622	3,347,633	5.7%	9/30/2005	52,010,726	50,835,425	1,175,301	2.3%
Millinocket Regional Hospital	6/30/2006	22,775,036	22,546,146	228,890	1.0%	6/30/2005	20,527,705	20,628,751	(101,046)	-0.5%
Mount Desert Island Hospital	4/30/2006	34,878,250	36,821,635	(1,943,385)	-5.6%	4/30/2005	32,741,847	34,272,653	(1,530,806)	-4.7%
Northern Maine Medical Center	9/30/2006	45,126,642	43,075,720	2,050,922	4.5%	9/30/2005	41,346,032	40,069,564	1,276,468	3.1%
Parkview Memorial Hospital	12/31/2006	41,050,623	40,570,845	479,778	1.2%	12/31/2005	36,869,309	36,486,460	382,849	1.0%
Penobscot Bay Medical Center	3/31/2006	112,900,610	112,878,520	22,090	0.0%	3/31/2005	97,461,110	93,571,266	3,889,844	4.0%
Penobscot Valley Hospital	12/31/2006	19,820,622	19,421,499	399,123	2.0%	12/31/2005	17,087,650	16,822,249	265,401	1.6%
Redington-Fairview General Hosp	6/30/2006	49,977,186	43,430,831	6,546,355	13.1%	6/30/2005	43,333,004	42,763,748	569,256	1.3%
Rumford Community Hospital	6/30/2006	28,233,366	27,077,450	1,155,916	4.1%	6/30/2005	26,188,055	24,303,522	1,884,533	7.2%
Sebastcook Valley Hospital	9/30/2006	21,404,188	20,459,787	944,401	4.4%	9/24/2005	18,372,546	18,069,331	303,215	1.7%
Southern Maine Medical Center	4/30/2006	102,125,501	101,886,097	239,404	0.2%	4/30/2005	94,451,614	96,172,083	(1,720,469)	-1.8%
St. Andrews Hospital	9/30/2006	18,183,245	18,775,731	(592,486)	-3.3%	9/30/2005	15,751,863	16,541,590	(789,727)	-5.0%
St. Joseph Hospital	12/31/2006	92,405,580	90,779,367	1,626,213	1.8%	12/31/2005	83,666,890	82,561,252	1,105,638	1.3%
St. Mary's Regional Medical Center	12/31/2006	160,590,881	159,720,955	869,926	0.5%	12/31/2005	158,608,302	155,741,462	2,866,840	1.8%
Stephens Memorial Hospital	9/30/2006	49,251,083	47,360,484	1,890,599	3.8%	9/30/2005	45,530,971	44,182,921	1,348,050	3.0%
Waldo County General Hospital	6/30/2006	46,050,998	44,545,880	1,505,118	3.3%	6/30/2005	40,730,757	40,015,669	715,088	1.8%
York Hospital	6/30/2006	98,546,221	95,863,439	2,682,782	2.7%	6/30/2005	91,330,814	87,800,335	3,530,479	3.9%
TOTAL				\$89,562,692	2.6%				\$92,369,164	2.9%

Does not include Acadia, New England Rehab, or Spring Harbor
Source: MHA, adjusted to fiscal years ending in a calendar year

CAH Only

392,578,678 385,420,193

7,158,485

1.82%

Consolidated Operating Margins

	FISCAL YEARS ENDING BETWEEN JUNE 2006 AND MAY 2007					FISCAL YEARS ENDING BETWEEN JUNE 2005 AND MAY 2006					FISCAL YEARS ENDING BETWEEN JUNE 2004 AND MAY 2005				
	FISCAL YEAR	TOTAL OPERATING REVENUES	TOTAL OPERATING EXPENSES	CONSOLIDATED OPERATING MARGIN		FISCAL YEAR	TOTAL OPERATING REVENUES	TOTAL OPERATING EXPENSES	CONSOLIDATED OPERATING MARGIN		FISCAL YEAR	TOTAL OPERATING REVENUES	TOTAL OPERATING EXPENSES	CONSOLIDATED OPERATING MARGIN	
	END			\$	%	END			\$	%	END			\$	%
Aroostook Medical Center	9/30/2006	93,198,965	92,883,149	315,816	0.3%	9/24/2005	88,849,515	87,113,071	1,736,444	2.0%	9/25/2004	78,369,591	77,555,579	814,012	1.0%
Blue Hill Memorial Hospital	3/31/2007	29,058,856	31,114,307	(2,055,451)	-7.1%	3/31/2006	26,144,050	26,287,539	(143,489)	-0.5%	3/31/2005	25,481,390	26,704,827	(1,223,437)	-4.8%
Bridgton Hospital	6/30/2006	28,624,154	27,082,776	1,541,378	5.4%	6/30/2005	25,871,377	24,737,134	1,134,243	4.4%	6/30/2004	24,432,526	23,549,871	882,655	3.6%
C.A. Dean Memorial Hospital	9/30/2006	9,167,317	9,072,986	94,331	1.0%	9/24/2005	7,631,178	8,301,470	(670,292)	-8.8%	9/25/2004	7,468,681	7,934,909	(466,228)	-6.2%
Calais Regional Hospital	12/31/2006	25,752,085	24,767,267	984,818	3.8%	12/31/2005	21,584,686	21,183,873	400,813	1.9%	12/31/2004	20,237,098	19,694,942	542,156	2.7%
Cary Medical Center	12/31/2006	40,949,431	41,117,339	(167,908)	-0.4%	12/31/2005	40,834,421	39,549,954	1,284,467	3.1%	12/31/2004	42,638,076	39,493,813	3,144,263	7.4%
Central Maine Medical Center	6/30/2006	216,732,016	210,888,855	5,843,161	2.7%	6/30/2005	192,087,667	186,973,117	5,114,550	2.7%	6/30/2004	182,532,732	181,080,351	1,452,381	0.8%
Down East Community Hospital	12/31/2006	32,851,227	30,473,557	2,377,670	7.2%	12/31/2005	28,222,242	26,626,889	1,595,353	5.7%	12/31/2004	23,402,101	23,745,100	(342,999)	-1.5%
Eastern Maine Medical Center	9/30/2006	488,313,041	475,253,457	13,059,584	2.7%	9/24/2005	431,723,416	413,032,951	18,690,465	4.3%	9/25/2004	419,762,334	404,179,538	15,582,796	3.7%
Franklin Memorial Hospital	6/30/2006	62,313,340	62,296,495	16,845	0.0%	6/30/2005	60,122,200	57,793,450	2,328,750	3.9%	6/30/2004	54,537,753	51,454,407	3,083,346	5.7%
Goodall Hospital	5/31/2007	70,201,042	70,548,729	(347,687)	-0.5%	5/31/2006	63,205,434	63,889,608	(684,174)	-1.1%	5/31/2005	52,242,454	56,580,451	(4,337,997)	-8.3%
Houlton Regional Hospital	9/30/2006	34,277,284	34,601,403	(324,119)	-0.9%	9/30/2005	32,192,168	31,677,599	514,569	1.6%	9/30/2004	28,404,391	29,500,119	(1,095,728)	-3.9%
Inland Hospital	9/30/2006	43,280,717	44,770,501	(1,489,784)	-3.4%	9/24/2005	43,640,712	41,874,984	1,765,728	4.0%	9/25/2004	39,416,487	39,117,707	298,780	0.8%
Maine Coast Memorial Hospital	6/30/2006	66,276,050	64,986,669	1,289,381	1.9%	6/30/2005	59,699,330	58,136,486	1,562,844	2.6%	6/30/2004	54,147,940	52,963,529	1,184,411	2.2%
Maine Medical Center	9/30/2006	619,005,000	595,196,000	23,809,000	3.8%	9/30/2005	597,335,000	571,904,000	25,431,000	4.3%	9/30/2004	542,013,000	525,481,000	16,532,000	3.1%
MaineGeneral Medical Center	6/30/2006	271,337,157	262,597,410	8,739,747	3.2%	6/30/2005	246,128,927	238,176,383	7,952,544	3.2%	6/30/2004	225,947,543	215,672,640	10,274,903	4.5%
Mayo Regional Hospital	9/30/2006	34,693,045	33,577,728	1,115,317	3.2%	9/30/2005	34,063,147	30,639,194	3,423,953	10.1%	9/30/2004	30,692,784	27,783,672	2,909,112	9.5%
Mercy Hospital	12/31/2006	162,064,725	156,667,706	5,397,019	3.3%	12/31/2005	145,550,289	140,144,097	5,406,192	3.7%	12/31/2004	137,080,296	131,895,110	5,185,186	3.8%
Mid Coast Hospital	9/30/2006	99,928,259	93,593,439	6,334,820	6.3%	9/30/2005	90,292,870	85,204,809	5,088,061	5.6%	9/30/2004	85,421,256	82,658,536	2,762,720	3.2%
Miles Memorial Hospital	9/30/2006	58,983,255	55,635,622	3,347,633	5.7%	9/30/2005	52,010,726	50,835,425	1,175,301	2.3%	9/30/2004	47,295,726	48,135,415	(839,689)	-1.8%
Millinocket Regional Hospital	6/30/2006	22,775,036	22,546,146	228,890	1.0%	6/30/2005	20,527,705	20,628,751	(101,046)	-0.5%	6/30/2004	20,024,191	19,642,584	381,607	1.9%
Mount Desert Island Hospital	4/30/2007	40,357,450	40,784,649	(427,199)	-1.1%	4/30/2006	34,878,250	36,821,635	(1,943,385)	-5.6%	4/30/2005	32,741,847	34,272,653	(1,530,806)	-4.7%
Northern Maine Medical Center	9/30/2006	45,126,642	43,075,720	2,050,922	4.5%	9/30/2005	41,346,032	40,069,564	1,276,468	3.1%	9/30/2004	39,130,083	36,464,826	2,665,257	6.8%
Parkview Memorial Hospital	12/31/2006	41,050,623	40,570,845	479,778	1.2%	12/31/2005	36,869,309	36,486,460	382,849	1.0%	12/31/2004	30,982,420	32,334,849	(1,352,429)	-4.4%
Penobscot Bay Medical Center	3/31/2007	125,517,546	126,303,814	(786,268)	-0.6%	3/31/2006	112,900,610	112,878,520	22,090	0.0%	3/31/2005	97,461,110	93,571,266	3,889,844	4.0%
Penobscot Valley Hospital	12/31/2006	19,820,622	19,421,499	399,123	2.0%	12/31/2005	17,087,650	16,822,249	265,401	1.6%	12/31/2004	16,684,731	15,602,278	1,082,453	6.5%
Redington-Fairview General Hosp	6/30/2006	49,977,186	43,430,831	6,546,355	13.1%	6/30/2005	43,333,004	42,763,748	569,256	1.3%	6/30/2004	39,185,117	38,181,764	1,003,353	2.6%
Runford Community Hospital	6/30/2006	28,233,366	27,077,450	1,155,916	4.1%	6/30/2005	26,188,055	24,303,522	1,884,533	7.2%	6/30/2004	26,077,118	23,735,165	2,341,953	9.0%
Sebasticook Valley Hospital	9/30/2006	21,404,188	20,459,787	944,401	4.4%	9/24/2005	18,372,546	18,069,331	303,215	1.7%	9/25/2004	18,494,705	17,937,322	557,383	3.0%
Southern Maine Medical Center	4/30/2007	106,875,286	105,938,699	936,587	0.9%	4/30/2006	102,125,501	101,886,097	239,404	0.2%	4/30/2005	94,451,614	96,172,083	(1,720,469)	-1.8%
St. Andrews Hospital	9/30/2006	18,183,245	18,775,731	(592,486)	-3.3%	9/30/2005	15,751,863	16,541,590	(789,727)	-5.0%	9/30/2004	13,244,400	14,869,780	(1,625,380)	-12.3%
St. Joseph Hospital	12/31/2006	92,405,580	90,779,367	1,626,213	1.8%	12/31/2005	83,666,890	82,561,252	1,105,638	1.3%	12/31/2004	79,898,689	79,838,750	59,939	0.1%
St. Mary's Regional Medical Center	12/31/2006	160,590,881	159,720,955	869,926	0.5%	12/31/2005	158,608,302	155,741,462	2,866,840	1.8%	12/31/2004	143,907,124	145,368,899	(1,461,775)	-1.0%
Stephens Memorial Hospital	9/30/2006	49,251,083	47,360,484	1,890,599	3.8%	9/30/2005	45,530,971	44,182,921	1,348,050	3.0%	9/30/2004	41,669,858	40,812,961	856,897	2.1%
Waldo County General Hospital	6/30/2006	46,050,998	44,545,880	1,505,118	3.3%	6/30/2005	40,730,757	40,015,669	715,088	1.8%	6/30/2004	38,960,199	39,082,098	(121,899)	-0.3%
York Hospital	6/30/2006	98,546,221	95,863,439	2,682,782	2.7%	6/30/2005	91,330,814	87,800,335	3,530,479	3.9%	6/30/2004	84,167,800	81,063,415	3,104,385	3.7%
TOTAL		#####	#####	\$89,392,228	2.6%		#####	#####	\$94,782,475	3.0%		#####	\$2,874,132,209	\$64,472,956	2.2%

Does not include Acadia, New England Rehab, or Spring Harbor

CAH Only 392,578,678 385,420,193 7,158,485 1.82% 365,531,279 362,237,084 3,294,195 0.9%